DETAILED SERVICE BUDGET OBJECTIVE AND SUBJECTIVE ANALYSIS

Total Service Budgets

Department	2012/13	Inflation	Commitments	Savings	2013/14 Total
	Budget £'000	£,000	£'000	£'000	Budget £'000
Children's Services	105,490	999	3,455	(7,644)	102,300
Adult Services	118,145	643	1,000	(7,746)	112,042
Chief Executive	18,766	208	0	(520)	18,454
Environment and Leisure	70,053	1,264	712	(2,679)	69,350
Finance and Corporate Services	46,012	522	1,651	(3,767)	44,418
Housing and Community Services	40,366	120	1,659	(493)	41,652
Total net service expenditure	398,832	3,756	8,477	(22,849)	388,216

Subjective analysis	2012/13	Inflation	Commitments	Savings	2013/14 Total
	Budget				Budget
	£'000	£,000	£'000	£'000	£'000
Employees	174,140	1,570	75	(5,482)	170,303
Premises	19,132	434	221	(427)	19,360
Transport	11,429	18	0	(282)	11,165
Supplies and services	74,096	506	887	(2,853)	72,636
Third party payments	348,100	1,088	5,165	(11,208)	343,145
Transfer payments	242,800	140	2,094	(670)	244,364
Support services	48,394	0	0	(835)	47,559
Capital charges	18,204	0	0	0	18,204
Total Expenditure	936,295	3,756	8,442	(21,757)	926,736
Government grants	(426,577)	0	0	0	(426,577)
Other grants	(10,092)	0	0	11	(10,081)
Fees and charges	(48,805)	0	35	(825)	(49,595)
Miscellaneous income	(2,763)	0	0	0	(2,763)
Total Income	(488,237)	0	35	(814)	(489,016)
Net Expenditure before recharges	448,058	3,756	8,477	(22,571)	437,720
Recharges to the general fund	(31,070)	0	0	(278)	(31,348)
Recharge to the HRA	(18,156)	0	0	0	(18,156)
Total net expenditure	398,832	3,756	8,477	(22,849)	388,216

Children's Services

Division / Service	2012/13	Inflation	Commitments	Savings	2013/14 Total
	Budget £'000	£,000	£'000	£'000	Budget £'000
Education Services	26,171	142	0	(4,626)	21,687
Commissing & Bus Improvement	14,498	49	1,980	(1,128)	15,399
Specialist Services	50,501	808	1,475	(1,750)	51,034
Central Costs	13,324	0	0	0	13,324
To be Locked - Social Care	0	0	0	0	0
Core Funding	104,494	999	3,455	(7,504)	101,444
Educaion Services	22,427	0	0	(140)	22,287
Commissioning & Bus Improvement	88	0	0	0	88
Specialist Services	891	0	0	0	891
Central Budgets	2,237	0	0	0	2,237
Schools and External Funding -	(24,647)	0	0	0	-(24,647)
DSG Funding	996	0	0	(140)	856
Total net expenditure	105,490	999	3,455	(7,644)	102,300

Subjective analysis	2012/13	Inflation	Commitments	Savings	2013/14 Total
	Budget				Budget
	£'000	£,000	£'000	£'000	£'000
Employees	50,375	386	0	(3,322)	47,439
Premises	1,082	17	0	(10)	1,089
Transport	3,906	1	0	(9)	3,898
Supplies and services	13,138	0	0	(587)	12,551
Third party payments	224,389	579	3,430	(3,546)	224,852
Transfer payments	1,694	16	25	(170)	1,565
Support services	11,859	0	0	0	11,859
Capital charges	4,673	0	0	0	4,673
Total Expenditure	311,116	999	3,455	(7,644)	307,926
Government grants	(199,524)	0	0	0	(199,524)
Other grants	(3,135)	0	0	0	(3,135)
Fees and charges	(1,527)	0	0	0	(1,527)
Miscellaneous income	(1,371)	0	0	0	(1,371)
Total Income	(205,557)	0	0	0	(205,557)
Net Expenditure before recharges	105,559	999	3,455	(7,644)	102,369
Recharges to the general fund	(69)	0	0	0	(69)
Total net expenditure	105,490	999	3,455	(7,644)	102,300

Adult Services

Division / Service	Inflation	Commitments	Savings	2013/14 Total Budget	2012/13 Budget
	£,000	£'000	£'000	£'000	£'000
Older People & Phys Disabilities commissioning	17,421	42	0	(1,816)	15,647
Physical Disabilities & Occupational Therapy	12,016	82	0	(535)	11,563
Learning Disabilities	37,904	80	1,000	(2,731)	36,253
Provider Services Non-Pool	1,691	16	0	(300)	1,407
National Assistance Act (NRPF)	1,757	1	0	0	1,758
Older People Service	25,054	292	0	(1,314)	24,032
Mental Health	10,703	106	0	(1,000)	9,809
Community Care Management	7,805	17	0	0	7,822
Departmental IT	146	0	0	0	146
Corporate Health	84	1	0	0	85
Director Support	337	1	0	0	338
Business & Performance Management	3,227	5	0	(50)	3,182
Total net expenditure	118,145	643	1,000	-7,746)	112,042

Subjective analysis	Inflation	Commitments	Savings	2013/14 Total	2012/13
	£,000	£'000	£'000	Budget £'000	Budget £'000
Employees	19,774	184	0	(338)	19,620
Premises	694	8	0	(79)	623
Transport	470	0	0	(173)	297
Supplies and services	2,887	0	0	(10)	2,877
Third party payments	90,872	327	1,000	(5,963)	86,236
Transfer payments	9,824	124	0	(500)	9,448
Support services	8,330	0	0	(633)	7,697
Capital charges	368	0	0	0	368
Total Expenditure	133,219	643	1,000	(7,696)	127,166
Government grants	0	0	0	0	0
Other grants	(5,373)	0	0	0	(5,373)
Fees and charges	(9,139)	0	0	(50)	(9,189)
Miscellaneous income	0	0	0	0	0
Total Income	(14,512)	0	0	(50)	(14,562)
Net Expenditure before recharges	118,707	643	1,000	(7,746)	112,604
Recharges to the general fund	(562)	0	0	0	(562)
Recharge to the HRA		0	0	0	0
Total net expenditure	118,145	643	1,000	(7,746)	112,042

Chief Executive

Division / Service	2012/13	Inflation	Commitments	Savings	2013/14 Total
	Budget £'000	£'000	£'000	£'000	Budget £'000
Human Resources	5,830	57	0	(210)	5,677
Corporate Strategy	5,608	47	0	(190)	5,465
Regeneration	4,674	56	0	(50)	4,680
Planning & Transport	2,654	48	0	(70)	2,632
Total net expenditure	18,766	208	0	(520)	18,454

Subjective analysis	2012/13	Inflation	Commitments	Savings	2013/14 Total
	Budget	01000	01000	01000	Budget
	£'000	£'000	£'000	£'000	£'000
Employees	20,994	197	0	(400)	20,791
Property Costs	1,276	11	0	0	1,287
Transport Expenses	154	0	0	0	154
Supplies and Services	5,261	0	0	(70)	5,191
Third Party Payments	261	0	0	0	261
Transfer Payments	0	0	0	0	0
Support Services	3,067	0	0	0	3,067
Capital charges	448	0	0	0	448
Total Expenditure	31,461	208	0	(470)	31,199
Government Grants	0	0	0	0	0
Other Grants & Contributions	(396)	0	0	0	(396)
Fees and Charges	(6,364)	0	0	(50)	(6,414)
Miscellaneous Income	(227)	0	0	0	(227)
Total Income	(6,987)	0	0	(50)	(7,037)
Net expenditure before recharges	24,474	208	0	(520)	24,162
Other Recharge Income	(5,356)	0	0	0	(5,356)
Recharge to HRA	(352)	0	0	0	(352)
Total net expenditure	18,766	208	0	(520)	18,454

Environment and Leisure

Division / Service	2012/13	Inflation	Commitments	Savings	2013/14 Total
	Budget				Budget
	£'000	£'000	£'000	£'000	£'000
Public Realm Division	17,958	288	181	(1,420)	17,007
Community Safety Division	10,618	91	399	(360)	10,748
Business Support Services	278	6	0	0	284
Sustainable Services	27,690	687	135	(150)	28,362
Culture, Learning, Libraries and Leisure	13,509	192	-(3)	(749)	12,949
Total net expenditure	70,053	1,264	712	(2,679)	69,350

Subjective analysis	2012/13	Inflation	Commitments	Savings	2013/14 Total
	Budget £'000	£'000	£'000	£'000	Budget £'000
Employees	43,438	417	-(191)	(145)	43,519
Premises	5,724	200	221	(20)	6,125
Transport	6,613	17	0	(100)	6,530
Supplies and services	31,869	448	-(88)	(222)	32,007
Third party payments	14,591	182	735	(1,592)	13,916
Transfer payments	0	0	0	0	0
Support services	12,777	0	0	0	12,777
Capital charges	7,569	0	0	0	7,569
Total Expenditure	122,581	1,264	677	(2,079)	122,443
Government grants	(4,560)	0	0	0	(4,560)
Other grants	0	0	0	0	0
Fees and charges	(19,709)	0	35	(600)	(20,274)
Miscellaneous income	(1,042)	0	0	0	(1,042)
Total Income	(25,311)	0	35	(600)	(25,876)
Net Expenditure before recharges	97,270	1,264	712	(2,679)	96,567
Recharges to the general fund	(10,191)	0	0	0	(10,191)
Recharge to the HRA	(17,026)	0	0	0	(17,026)
Total net expenditure	70,053	1,264	712	(2,679)	69,350

Finance and Corporate Services

Division / Service	2012/13 Budget	Inflation	Commitments	Savings	2013/14 Total Budget
	£'000	£'000	£'000	£'000	£'000
Director's office	104	5	1,651	(75)	1,685
Financial Governance	966	2	0	(110)	858
Financial and management accounting	28	0	0	0	28
Deputy Finance Director	7,721	64	0	(577)	7,208
Financial services	2,114	34	0	(40)	2,108
Information services	12,987	75	0	(1,590)	11,472
Corporate facilities management	7,382	208	0	(780)	6,810
Revenues and benefits	12,744	81	0	(395)	12,430
Legal services	1,966	53	0	(200)	1,819
Total net expenditure	46,012	522	1,651	(3,767)	44,418

Subjective analysis	2012/13	Inflation	Commitments	Savings	2013/14 Total
	Budget £'000	£'000	£'000	£'000	Budget £'000
Employees	28,939	279	0	(1,115)	28,103
Premises	8,993	185	0	(299)	8,879
Transport	127	0	0	0	127
Supplies and services	11,399	58	0	(1,759)	9,698
Third party payments	6,005	0	0	0	6,005
Transfer payments	219,836	0	1,651	0	221,487
Support services	9,972	0	0	(202)	9,770
Capital charges	5,047	0	0	0	5,047
Total Expenditure	290,318	522	1,651	(3,375)	289,116
Government grants	(222,314)	0	0	0	(222,314)
Other grants	(11)	0	0	11	0
Fees and charges	(8,386)	0	0	(125)	(8,511)
Miscellaneous income	(111)	0	0	0	(111)
Total Income	-230,822)	0	0	(114)	(230,936)
Net Expenditure before recharges	59,496	522	1,651	(3,489)	58,180
Recharges to the general fund	(13,484)	0	0	(278)	(13,762)
Recharge to the HRA	0	0	0	0	0
Total net expenditure	46,012	522	1,651	(3,767)	44,418

Housing and Community Services

Division / Service	2012/13	Inflation	Commitments	Savings	2013/14 Total
	Budget £'000	£'000	£'000	£'000	Budget £'000
Strategic Services (HGF)	2,271	0	0	0	2,271
Community Engagement (HGF)	6,420	12	0	(166)	6,266
Maintenance & Compliance (HGF)	248	5	0	(14)	239
Specialist Housing Services (HGF)	2,178	34	1,103	(60)	3,255
Corporate Strategy (HGF)	695	2	0	, ,	697
Customer Experience (HGF)	28,431	63	556	(253)	28,797
Operations (HGF)	123	4	0	, ,	127
Total net expenditure	40.366	120	1,659	(493)	41,652

Subjective analysis	2012/13	Inflation	Commitments	Savings	2013/14 Total
	Budget £'000	£'000	£'000	£'000	Budget £'000
Employees	10,620	107	266	(162)	10,831
Premises	1,363	13	0	(19)	1,357
Transport	159	0	0	0	159
Supplies and services	9,542	0	975	(205)	10,312
Third party payments	11,982	0	0	(107	11,765
Transfer payments	11,446	0	418	0	11,864
Support services	2,389	0	0	0	2,389
Capital charges	99	0	0	0	99
Total Expenditure	47,600	120	1,659	(493)	48,886
Government Grants	(179)	0	0	0	(179)
Other Grants & Contributions	(1,177)	0	0	0	(1,177)
Fees and Charges	(3,680)	0	0	0	(3,680)
Miscellaneous income	(12)	0	0	0	(12)
Total income	(5,048)	0	0	0	(5,048)
Net Expenditure before recharges	42,552	120	1,659	(493)	43,838
Recharges to the General Fund	(1,408)	0	0	0	(1,408)
Recharges to the HRA	(778)	0	0	0	(778)
Total net expenditure	40,366	120	1,659	(493)	41,652